# **Assistant Operations Director Cleveland Public Market Corporation**



## **Cleveland Public Market Corporation**

Under the direction of a committed Board of Directors, the nonprofit Cleveland Public Market Corporation ("CPMC") is seeking to make West Side Market the nation's premier public market by meeting the evolving needs of merchants, customers, and the community. CPMC's mission is to preserve the city's public market tradition while making the local food system more accessible, equitable, and diverse.

Following national best practices among the nation's large urban markets, Cleveland Mayor Justin Bibb and his administration initiated the effort to transition day-to-day operations of West Side Market from city management to CPMC. While the City will maintain ownership of the building, CPMC is on track to take over operation of West Side Market in early 2024.

The City and a diverse Advisory Committee of city government representatives, local stakeholders, and Market merchants provided input into a <u>masterplan</u> prepared by an experienced public market consultant. The masterplan is guiding the new organization as it makes physical and operational changes that diversify income, support the Market's merchants, and improve the customer experience.

## **Assistant Operations Director**

The Assistant Operations Director, who reports to the Operations Director, plays an important role in implementing repairs and assessments of the Market's mechanical, electrical, plumbing, refrigeration, and other building systems and helping to oversee property management functions such as cleaning and security in order to meet CPMC's mission and organizational strategy. The Operations Director oversees the maintenance of the building structure and systems and has primary responsibility for staff oversight, budgeting, and process implementations while the Assistant Operations Director is expected to spend most of their time directly assessing the facility, coordinating and overseeing technicians on site, and repairing the facility.

Assistant Operations Director is responsible for ensuring the smooth functioning and good repair of the Market's building systems, including electrical, plumbing, mechanical, refrigeration, and life safety systems.

The Assistant Operations Director will help implement the West Side Market masterplan and fulfill CPMC's mission of striving to make West Side Market the nation's premier public market by meeting the evolving needs of merchants, customers, and the community.

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## Major Duties and Responsibilities

As a new and small organization, all staff will be expected to exhibit flexibility and willingness to address issues as they arise, helping to ensure that West Side Market has the management needed to drive success. The following list anticipates the major duties and responsibilities for this position:

- Ensure the smooth functioning of all building systems and maintenance (including assisting the Operations Director with the creation, adherence, and documentation of maintenance schedules), in a fiscally responsible manner and in compliance will all relevant laws, insurance requirements, and the management agreement between CPMC and City of Cleveland.
- 2. Assess property, equipment, and systems and complete preventative maintenance on property, equipment, and systems consistent with procedures and schedules set forth by or with the input of the Operations Director.
- 3. Help build strong and streamlined standard operating procedures to deliver a safe, clean, and welcoming West Side Market that allows independent, diverse food-related businesses to thrive.
- 4. Assist the Operations Director to oversee contracts with outside service providers for maintenance and repair, and contracted services such as night cleaning, waste hauling, and parking lot operations.
- 5. Help ensure that the Market operates smoothly during capital improvements or repairs, supporting the work of architects, engineers, contractors, and construction managers.
- 6. Assist the Operations Director to create performance metrics related to facilities management.
- 7. Provide input into annual budget creation as it relates to facilities and operations, identifying areas for efficiencies and cost savings.
- 8. Help oversee and coordinate the work of other staff members in facilities management positions, including day porters and security staff.
- 9. Develop and nurture positive relationships with Market merchants and the merchants' association, City staff who are connected to the Market, and contracted service providers.
- 10. Maintain knowledge about facilities management for historic structures and food operations.

#### The Opportunity

The projected first-year accomplishments for the Assistant Operations Director/Building Engineer include:

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- Develop a thorough understanding of all West Side Market building systems.
- Working with the Operations Director, design and implement operational protocols/standard operating procedures for West Side Market.
- Create maintenance schedules for all building systems and assist the Operations Director to identify and hire service providers and initiate maintenance programs.
- Help create metrics to guide the operations functions, including for timely and sanitary waste removal and cleaning, security/emergency response, and maintenance of building systems.
- Establish relationships with merchants and other CPMC staff to build trust through consistent and meaningful communication.

As part of the inaugural team working for the newly formed nonprofit corporation that is taking over management of West Side Market, the Assistant Operations Director will have a unique and exciting opportunity to set the stage for the Market's next chapter and help bring it to its full potential. The Assistant Operations Director/Building Engineer will have the opportunity to significantly contribute to the crafting and execution of the vision for West Side Market as its revitalization moves forward.

## **Compensation**

The Assistant Operations Director is expected to earn a salary in the \$50,000 to \$55,000 range. Compensation will be commensurate with the candidate's experience and knowledge. In addition, the candidate will receive CPMC's standard benefits for full time employees, expected to include medical, dental, retirement, and relevant and related work reimbursements, paid holidays, and other paid time off.

#### Location

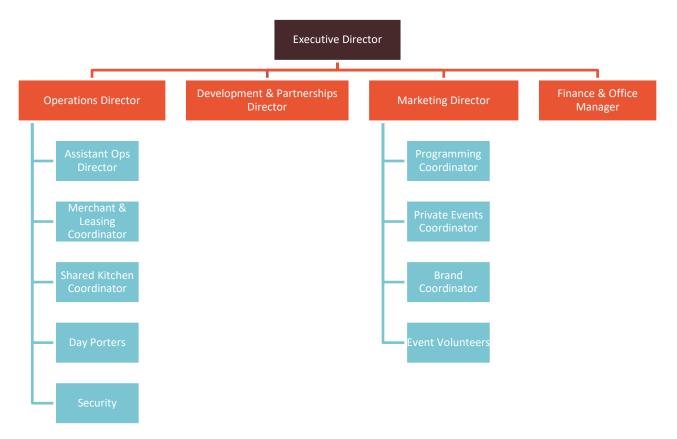
CPMC's offices are in West Side Market, 1979 W. 25<sup>th</sup> Street, Cleveland, OH 44113. The position requires presence within the Market, with limited opportunities for remote work.

Candidates must be consistently available and willing to work in-person on weekends. The position requires regular in-person work on Saturday and/or Sunday at West Side Market. Staff will be expected to work together to achieve fair scheduling that balances employee needs with the Market's needs to be staffed on weekends to provide excellent support to vendors and customers.

#### **Reporting Relationships**

The Assistant Operations Director reports to the Operations Director. The Assistant Operations Director helps oversee the work of CPMC's property management staff, including Day Porters and Security. While subject to change, this chart shows these relationships:

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The Assistant Operations Director will be called upon from time-to-time to participate in CPMC's Facilities Committee, which is led by the board's Vice President of Facilities and staffed by the Operations Director and includes other board members, Market merchants, and outside experts. The Facilities Committee, which likely will meet every other month, advises the board on matters involving the Market's buildings and surrounding land, such as capital improvements, facilities maintenance and repair, contractual and city services, parking, security, and development strategy. Importantly, the committee provides a structured forum for Market merchants to share their ideas and concerns about facilities and operations, helping to foster a collaborative environment between management and tenants.

Since the City of Cleveland will continue to own the Market's land and buildings, the City and CPMC are negotiating a lease and management agreement that defines the responsibilities of each entity for ongoing operations, maintenance, and capital improvements. The Assistant Operations Director will likely interface with government agencies whose work touches the Market, including Public Works and other City departments including Building, Public Safety, Public Utilities, and Public Health.

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#### The Candidate

#### **Education**

A high school or equivalent degree is required, although an associate degree or higher in a relevant field and other professional certifications are valued. Lived, learned, and previous relevant experience will be given equal consideration.

## **Professional qualifications**

The ideal candidate will have extensive experience with building systems in historic properties, ideally prior experience in a food environment. In addition, the ideal candidate will possess the following:

- A minimum of five (5) years' experience in relevant positions.
- Self-starter with a passion for maintaining historic structures for the public benefit.
- Experience working with and overseeing contractors.
- Ability to use work order system.
- Working knowledge of architectural, electrical, and mechanical systems.
- Experience working and thriving in a diverse urban community.
- Willing to work some non-traditional hours, including evenings and weekends.
- Physical capacity to move throughout the Market and lift items up to 50 pounds.

#### **Desired Traits**

- Organized: Able to prioritize and manage multiple tasks simultaneously.
- Problem Solver: Demonstrates excellent decision-making abilities; seeks to understand the "why" and the "how".
- Self-Starter: Proactively sets goals and develops strategies and schedules for meeting those goals; self-motivating even in the face of challenge.
- Mission driven: authentically able to embrace CPMC's mission, vision, and values.
- Collaborative: Demonstrated ability to collaborate with coworkers, small businesses, and a board or oversight committee.
- Inclusive: Commitment to creating a diverse and inclusive work environment; demonstrated ability to relate to and work effectively with persons of diverse racial, ethnic, gender, sexual preference or orientation, religious and socioeconomic backgrounds.
- Interpersonal Skills: Demonstrates skill in the development and maintenance of effective working relationships with all levels of executive and managerial personnel,

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merchants, various governmental agencies, and other key stakeholders.

- Emotional Intelligence: Proven ability to cope with conflict, stress, and crisis situations; address building emergencies, uses and manages own emotions in positive ways to drive for success.
- Integrity: Possesses the highest ethical and moral standards.

CPMC firmly supports the principle and philosophy of equal opportunity for all individuals, regardless of race, religion, sex, age, national origin, or disability.

## About CPMC, West Side Market, and Cleveland

#### **CPMC's Core Values**

All management staff are expected to adhere to CMPC's core values:

**Diversity** – Welcome and serve businesses, residents, and visitors with diverse lived experiences and perspectives.

**Opportunity** – Create the conditions for thriving, independent, and diverse local businesses that offer good jobs in the community.

**Authenticity** – Preserve the unique historic characteristics that make West Side Market a cherished institution.

**Food access and education** – Improve the community's access to and knowledge about high-quality, interesting, creative, affordable, and healthy food.

**Sustainability** – Center environmental impact in decision-making.

**Community engagement** – Promote diverse and representative leadership that values input by stakeholders.

**Community building** – Create spaces and programs that build community connections.

**Fiscal responsibility** – Make sound financial decisions to achieve self-sufficient operations.

**Professionalism** – Operate to the highest standards of integrity, creativity, and competence.

#### West Side Market

Cleveland's West Side Market is one of the greatest public markets in America and a beloved destination for residents and visitors alike. Located in the vibrant Ohio City neighborhood of Cleveland at the corner of Lorain Avenue and W. 25th Street, West

Side Market opened its doors on November 2, 1912.

Serving as both a functional space and architectural marvel, the Market has undergone expansions and renovations throughout its more than 110-year history. Today, the Market Hall, Arcades, and outdoor public spaces comprise more than 85,500 square feet of vendor and gathering areas.

Over 60 dedicated vendors are at the heart of West Side Market, predominately small family businesses with many operating stalls over multiple generations, several dating to 1912. The Market has maintained its focus on fresh meat, produce, and seafood over the decades and offers a diverse selection of baked goods and other specialty foods. The Market is recently experiencing some vacancies, providing the opportunity to expand the product mix and diversify the population of businesses so it better reflects the racial and ethnic composition of the community. The masterplan offers guidance about vendor recruitment and retention, as well as physical upgrades and other capital and operational improvements.

#### Cleveland and Northeastern Ohio

Cleveland Public Market Corporation and West Side Market are in one of the nation's most exciting metropolitan areas. The Greater Cleveland region includes residents with diverse identities and backgrounds and has maintained a solid economy with a mix of service, healthcare, academic, and manufacturing businesses. A rich arts and culture scene includes galleries, community festivals, restaurants, a world-renown orchestra, art museums and a thriving theatre district. On the shores of Lake Erie, the area is also home to beautiful parks and a myriad of recreational opportunities. Educational organizations include outstanding public and private school systems, community colleges, and several public and private institutions of higher learning. Professional and collegiate athletics include major league football, baseball, basketball, and collegiate Division I, II and III sports programs.

#### **Contact**

Interested candidates should send a resume and cover letter to CPMC by contacting Hiring Committee at cpmc@westsidemarket.org